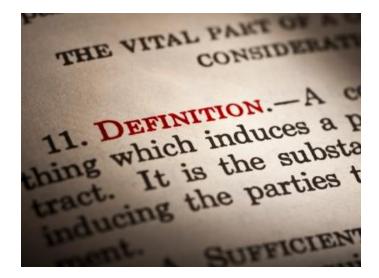


The Use of Learning Outcomes in the Internationalisation Policy of Ghent University

Frederik De Decker Head of International Relations Office Ghent University







In order to measure the effects (impact, success) of your internationalization (strategy, activities,...) →Necessary to **define** *what* you want to achieve →But also: **why**?



Need for a "common language"

Enters:

The concept International / intercultural learning outcomes

(in short: ILO'S)



Example of a (Int.) learning outcome (based upon Core2)

The nurse autonomously builds a professional relationship with a person demanding care, also in nonfamiliar and/or complex care situations, focused on the somatic, social, psychic and existential wellbeing of that person in a multicultural environment.

5 key elements:

- Active verb (cfr. Bloom)
- Type of learning outcome:
 - Knowledge
 - Skill
 - Cognitive process
 - Broader competence (integration)
- Domain of learning outcome
- Level-indicator
- Scope and/or context of LO



What are ILO's?

 Learning outcomes that in a certain domain and at a certain level have an international and/or intercultural scope and/or context

Jomain: defined by the programme!
 Jevel: can be different for bachelor, master,...
 Scope and/or context: see hereafter



International and/or intercultural scope and/or context

Intercultural learning outcomes

- Scope/context: strategies and skills for functioning in other cultures, intercultural interaction techniques → more "person"-related
- Description: *learning outcomes which enable effective & appropriate communication with people of other cultures*

International learning outcomes

- Scope/context: cognitive & cultural flexibility, sociability, comparative civics, socio-economic geography → more "environment"-related
- Description: *learning outcomes (mostly personal attributes and understanding) which enable effective & appropriate functioning outside one's environment.*



Why use the concept international/intercultural competences? (2)

- Challenges in society → are contemporary curricula acceptable without these?
- Unique chance to anchor internationalisation
- Broadens internationalisation to all students
- Focus on educational quality and impact on students
- Necessary to include (almost) all staff members



Why use the concept international/intercultural competences? (2)

- Enhances transparency
- Creates a 'common language', beneficial e.g.in contacts with foreign colleagues
- Offers opportunities for (international) cooperation and benchmarking
- Is more and more used as a core element in different international frameworks
- Is recommended by **European Parliament**



DIRECTORATE-GENERAL FOR INTERNAL POLICIES

POLICY DEPARTMENT B STRUCTURAL AND COHESION POLICIES



INTERNATIONALISATION OF HIGHER EDUCATION

STUDY

EN DE FR

Set out below are **recommendations** on the internationalisation of higher education for all policy levels:

- Address the challenges of credit and degree mobility imbalances and institutional cooperation, stemming from substantial differences in higher education systems, procedures and funding.
- 2. Recognise the growing popularity of work placements and build options to combine them with language and cultural skills training and study abroad.
- 3. Support the important role of academic and administrative staff in the further development of $\ensuremath{\mathsf{IoHE}}$.
- 4. Foster greater higher education and industry collaboration in the context of mobility of students and staff.
- Pay more attention to the importance of 'Internationalisation at home', integrating international and intercultural learning outcomes into the curriculum for all students.
- 6. Remove the barriers that impede the development of joint degrees.
- 7. Develop innovative models of digital and blended learning as an instrument to complement IoHE.
- 8. Align IoHE with internationalisation at other levels of education (primary, secondary, vocational and adult education).
- 9. Stimulate bilingual and multilingual learning at the primary and secondary education level as a basis for a language policy based on diversity.
- 10. Remove barriers between internationalisation of research and education, at all levels, for greater synergy and opportunity.

"integrating international and intercultural learning outcomes into the curriculum for all students"



New Ghent University Policy:

International and intercultural competences for all Ghent University graduates



Under preparation: a "Guidebook"

- Meant to support faculties in the general introduction of "international and intercultural competences" in all programmes
- In line with the third strategic goal of the Integrated Policy Plan for Internationalisation of Ghent University:

Ghent University internationalises its education as much as possible by structurally embedding mobility of students and staff and internationalisation@home



A "Guidebook" as part of a broader process

• Inspire

- extra / concrete examples and best practices
- a thematic internal UGent-seminar

Inform

- provide data to programmes/faculties
- link to existing practices/opportunities (also outside UGent)

Coach

give programmes/faculties the possibility to be coached to go through the process

Stimulate

- check feasibility of giving incentives
- support "label" applications



Starting point: the revised UGent Competence Model

Competence field 5: Societal competence

An academic is conscious about the cross-fertilization between the temporary and societal context and science and integrates these insights in his/her own work.

5.4 Have insight in intercultural and	5.4 Integrate culture-sensitivity and
international debates	respect for diversity in scientific
	work

Education Council, 29 October 2015



International and intercultural competences for all Ghent University graduates: an introductory guide

Preface

This document is meant to **support faculties in the general introduction of "international and intercultural competences" in all programmes**. There are several reasons to implement this concept. Current challenges in society make us first of all question whether contemporary curricula are acceptable without graduates achieving such international and intercultural competences. It is also a unique chance to anchor internationalisation in the curricula and to broaden internationalisation to all students and to include (almost) all staff members in internal internationalisation debates. It shifts the focus on internationalisation as an end in itself to internationalisation as a driver for educational quality and to its impact on students. Above this, the use of the concept of international and intercultural competences enhances transparency since it creates a kind of 'common language', beneficial e.g.in contacts with foreign colleagues, and offers opportunities for (international) cooperation and benchmarking. Finally the concept is also more and more used as a core element in different international frameworks focusing on the quality of internationalisation, e.g. the framework for the Distinctive Quality Feature of the NVAO and the frameworks for the Certificate on Quality in Internationalisation of the EOA



Content of the "Guidebook"

- Defining a vision on internationalisation
- Three steps implementation phase
 - Defining and describing the programme's international/intercultural competences
 - Creating opportunities for international/intercultural learning experiences
 - Internationalisation experiences: creating opportunities for all students
 - Internationalisation dimension: creating an international classroom
 - Measuring the achievement of the envisaged international/intercultural competences





1. Describing the intended ILO's

Example of a (Int.) learning outcome (based upon Core2)

• More than (generic)

The nurse autonomously builds a professional relationship with a person demanding care, also in nonfamiliar and/or complex care situations, focused on the somatic, social, psychic and existential wellbeing of that person in a multicultural environment.

5 key elements:

- Active verb (cfr. Bloom)
- Type of learning outcome:
 - Knowledge
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 - Broader competence (integration)
- Domain of learning outcome
- Level-indicator
- Scope and/or context of LO
- "soft skills", e.g. language skills, global engagement, interculturality, personal growth etc. [although most literature refers 'merely' to this)
- It (also) concerns the core competences of the discipline

Design projects and strategies for action in the areas of social education related to children, youth, adults and older people in different contexts and situations, taking into account the available knowledge, the integral development of individuals and equality and equity criteria to ensure human rights and social cohesion.

> To know and be able to analyze international models of education and training for adults and its realization in the international, national and regional contexts.

Have knowledge of business administrative theoretical insights and factual findings on business: environmental knowledge: competitors relations, international cooperation, social responsibility, cultural diversity; interaction between companies and determinants of business development.

> Social communicative skills: be able to deal with other people and be able to work in a team with people with different; backgrounds and expertise; be able to function in an international business context, often in foreign countries; be able to communicate with professional and nonprofessional partners from different fields of language and culture; be able to communicate in the English language.

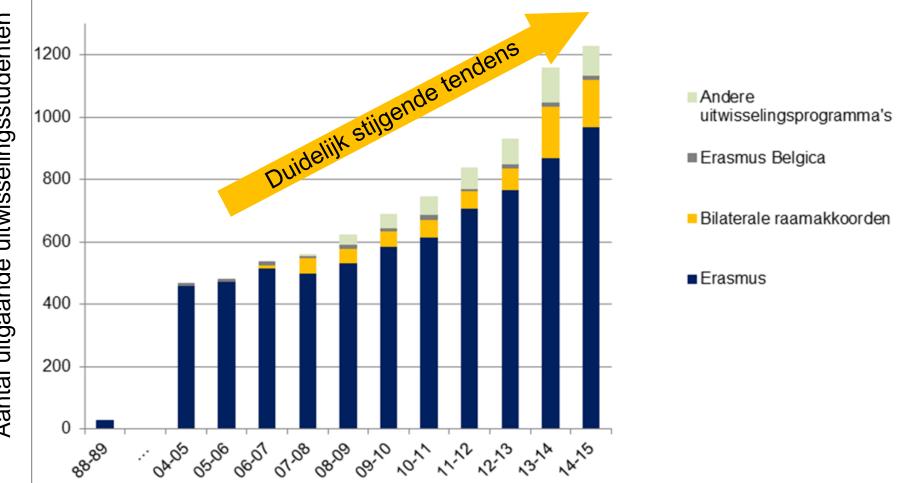


2. Realizing these ILO's (activities/staff/students)

- Important: the inclusion in the programme's set of LO's means that ALL LO's (including the ILO's) have to be achieved by ALL students!
- Surpasses EU's "20%-goal"!
- Although mobility remains a "royal pathway", alternatives have to be further explored and be treated on an equal basis











Di(ver)sability Awareness Coping with diversity in higher education









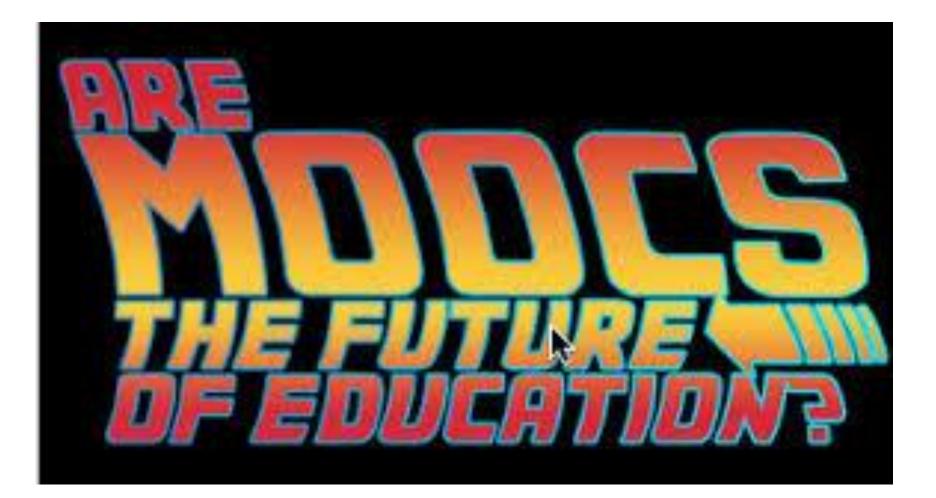
Intensive Programmes International Classroom Exchange Programme Moocs Summer Programmes reign Teaching Staff Experience Short Term Mobility Internationalisation@Home Internationalisation Field Trips Courses **Course Contents**











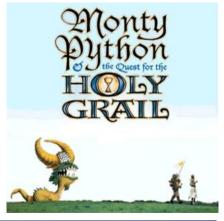


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3. Measuring the achievement of the intended *"intercultural / international learning outcomes"*

- Challenge: how to demonstrate the achievement of these defined *international and intercultural learning outcomes*
 - Cf. tendency towards competence based learning \rightarrow assessment of competences is a challenge anyhow
 - How to demonstrate these are the result of internationalisation?
- Seems to be a kind of 'holy grail'





Specific difficulty: learning outcomes with a predominantly intercultural character

- Large "attitude"-component makes this a greater challenge
- Some suggestions (cfr. Darla Deardorff):
 - Clearly define what you want to measure
 - Use a mix of *direct* and *indirect* assessment methods
 (e.g. group presentation + individual reflection)
 - Match the method with the learning outcome (suitability)
- Use existing materials and dare to trust students' selfassessment



Some references

 More and more: attention to the assessment of learning outcomes in general

Higher Education

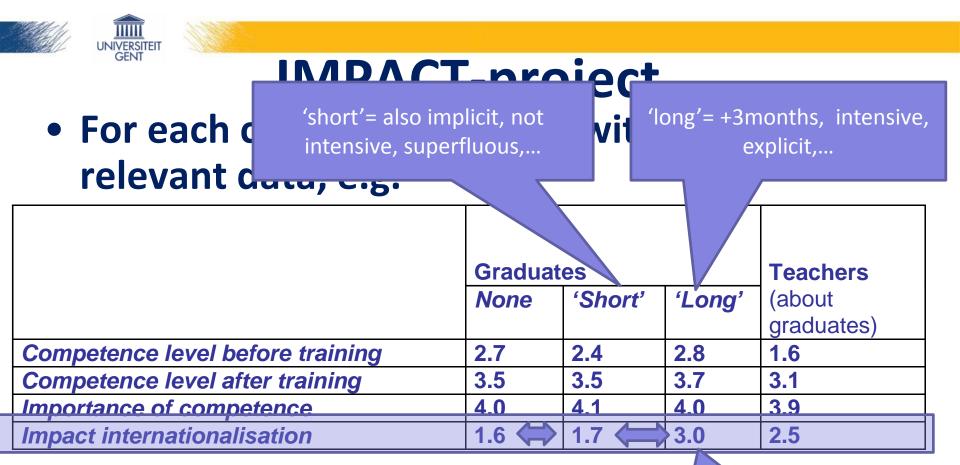
earning Outcomes

- AHELO-project (OECD)
- APEL-procedures
- In many competence-oriented programmes
- My own research: "An evaluation of the IMPACT of internationalisation on the higher education curricula (in Flanders)" (2003)



One of the conclusions...

"Although the methodology clearly needs some refinement (...), we are convinced that measuring achieved international/intercultural learning outcomes is one of the most effective, impartial (i.e. not biased by disciplines, cultures, activities,...) and all-embracing ways of measuring the impact of internationalisation."



Statistically

relevant!

- Important assumptions:
 - teachers are able to assess studen
 - students can cope with self-assess
 (but what if not...)



Impact on which



- Intensive/long internationalisation experience most clearly influenced: perseverance, communicating in other languages and multi-cultural openness; to a lesser extent independent decision-making, using the Internet and interdisciplinary work.
- Internationalisation dimension has an impact on developing projects, carrying out research independently, synthesising information, solving problems, using the Internet, making ethical choices, selecting relevant information and working in an interdisciplinary way



IMPACT-project:

Relevant conclusions for this discussion

- Linking "internationalisation input" (type/length/intensity/... of activities, level of services,...) to "students' learning outcomes" = possible and relevant
- The "level" of this correlation is a relevant indicator for the quality of the programme's internationalisation



International / intercultural Learning outcomes in QA → CeQuInt



Certificate on Quality in Internationalisation

Project coordinated by European Consortium of Accreditation Agencies (ECA) ca

EEEP

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ABOUT US



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ECA | About Us | Projects | CeQuInt 2012-2015

CeQuInt 2012-2015

The CeQuInt project has developed a methodology to assess the quality of internationalisation in higher education. The overall aim of the project partners is to assess, enhance and reward internationalisation.



The project is co-funded by the Lifelong Learning Programme of the European Union.

The Dissemination Conference	Good practices workshop The workshop presented good practices and furthe developed the concept "good practice in internationalisation"			
26 and 27 February 2015 - Paris, France				
Progress report	Current methodology			
On 28 April 2014, we presented our progress report to the Executive Agency, our co-funding body. Read how well our project is advancing.	The most relevant and necessary documents outlining the current methodology.			
Aims & objectives	Project consortium			
Quality assurance agencies want to establish a methodology to assess, reward and enhance internationalisation.	The partnership encompassess 14 partners from 11 countries, consisting of quality assurance agencies and internationalisation organisations.			
	26 and 27 February 2015 - Paris, France Progress report On 28 April 2014, we presented our progress report to the Executive Agency, our co-funding body. Read how well our project is advancing. Aims & objectives Quality assurance agencies want to establish a methodology to assess, reward and enhance			



Conclusions

- ILO's constitute a common language
 - to describe the intentions
 - to facilitate the realization
 - to measure the achievement
 - of internationalisation
- This practice is growing, including in QA at institutional or sub-institutional level (e.g. faculty, programme)
- ILO's broadens internationalisation to *all*
- Can be used to monitor/measure internationalisation



DURF DENKEN & MULTIPERSPECTIVISME

4:BOUW MEE



BETROKKENHEID VAN STAKEHOLDERS 2: BLIJF ONDERZOEKEN



ONDERWIJS GEBASEERD OP EXCELLENT ONDERZOEK 6 focal areas



TERNATIONALISERING



TALENTONTWIKKELING VAN STUDENTEN EN LESGEVERS



OPLEIDINGSKWALITEIT



SverLegerenzen

De wereld is zo groot als hoe ver je durft te kijken. Daarom bouwt de Universiteit Gent bruggen over de grenzen heen. We zetten onze deuren open voor studenten uit de gehele wereld en verwelkomen buitenlandse docenten en wetenschappelijk personeel. De frisse ideeën, andere invalshoeken en nieuwe visies die zij meebrengen, zorgen ervoor dat we onszelf constant kunnen verbeteren. Wat uiteraard de kwaliteit van ons onderwijs en onderzoek vooruit helpt.

Als universiteit willen we onze studenten en ons personeel internationale en interculturele bagage meegeven. We geven ze de kans om over de grenzen heen ervaring op te doen door samen te werken met collega's en instellingen in het buitenland.

> Internationalisation = one of the 6 focal areas



Institution-wide KPI's

- "Internationalisation has a prominent place in Ghent University's education to offer students maximal chances to gain international/intercultural competences. To achieve this, there is a strong focus on internationalisation projects, optimal student- and staff mobility, Internationalisation@Home and virtual mobility."
- By 2020:
 - 25% of all graduates have a study abroad experience
 - 100% of all study programmes have incorporated international and intercultural competences in the programme competences





Continuous monitoring \rightarrow UGI (UGent integrated information)



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